

## Appendix C - Revenue Monitoring

### Adults and Communities

Description	Variations				Comments	% Variation of revised budget
	Original Budget £000	Budget V1 £000	Q1 Forecast £000	Variation £000		
Performance & Improvement	992	1,346	1,354	8		0.6%
Safeguarding	604	694	1,150	456	Deprivation of Liberty Safeguards (DOLS) service continues to have significant pressures in 2016/17, as a result of Supreme Court judgements in 2014/15 and a loss of grant funding since 2015/16.	65.8%
Care Quality	4,736	4,460	4,575	115	Contract pressures partly offset by underspends in other areas.	2.6%
Community Wellbeing	733	525	257	(268)	The non-placements budget areas continue to be closely monitored and managed as savings reduced some of these areas significantly in 2016/17. These areas are projecting a slight underspend position which is offsetting placements pressures at this point.	-51.0%
Customer Care	334	258	258	0		0.0%
Customer Finance	719	865	868	3		0.3%
Director - Adult Services & Health	186	535	164	(371)	The non-placements budget areas continue to be closely monitored and managed as savings reduced some of these areas significantly in 2016/17. These areas are projecting a slight underspend position which is offsetting placements pressures at this point.	-69.3%
Integrated care - Learning Disabilities & Mental Health	40,587	39,528	41,492	1,964	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. The main pressure for learning disabilities also continues to be in relation to clients complex needs increasing and individuals transitioning from children's services into adult services.	5.0%
Integrated Care - Older People & Physical Disabilities	35,609	37,791	39,838	2,047	The care budgets within Adults have seen significant overspends since 2014/15 as a result of rising demand for services and increasing complexity in relation to those supported. In 2016/17, demand continues to grow for older adults placements with a particular growth in clients with dementia requiring complex packages of care.	5.4%
Prevention & Wellbeing	653	661	657	(4)		-0.6%
Social Care Management	412	2,244	2,179	(65)		-2.9%
<b>Total</b>	<b>85,566</b>	<b>88,907</b>	<b>92,792</b>	<b>3,885</b>		<b>4.4%</b>

Assurance						
Description	Variations				Comments	% Variation of revised budget
	Original Budget £000	Budget V1 £000	Q3 Forecast £000	Variation £000		
Elections	348	356	356	0		0.0%
Assurance Management	565	579	579	0		0.0%
Governance	2,144	2,171	2,171	0		0.0%
Internal Audit & CAFT	736	756	756	0		0.0%
<b>Total</b>	<b>3,793</b>	<b>3,863</b>	<b>3,863</b>	<b>0</b>		<b>0.0%</b>

### Education and Skills

Description	Variations				Comments	% Variation of revised budget
	Original Budget £000	Budget V1 £000	Q1 Forecast £000	Variation £000		
Education Partnership & Commercial	6,940	7,040	7,115	75	The variance is in relation to the Customer Support Group (CSG) rebate of services Cambridge Education are undertaking themselves.	1.1%
Education & Skills Management	0	3	3	0		0.0%
School Improvement	0	1	1	0		0.0%
SEND & Inclusion	0	39	39	0		0.0%
<b>Total (excluding SDM)</b>	<b>6,940</b>	<b>7,082</b>	<b>7,158</b>	<b>76</b>		<b>1.1%</b>

**Family Services**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Family Services Management	1,052	395	100	(295)	Underspend of £295k from growth and inflation monies held here to offset against social care pressures.	-74.7%
Commissioning & Business Improvement	3,067	3,678	3,424	(254)	Underspend of £254k from early MTFS savings identified.	-6.9%
Early Years	2,765	3,810	3,901	91	Overspend of £91k mainly in Children centres due to a shortfall in childcare income.	2.4%
Youth & Family Support	3,223	3,559	3,552	(7)	Underspend of £7k in general running costs in the Youth Offending Service (YOS)	-0.2%
Libraries, Workforce Development & Community Engagement	5,426	5,625	5,517	(109)	Underspend of £109k from staff vacancies.	-1.9%
Social Care Management	1,174	2,133	2,025	(109)	Overspend in staffing £391k has been offset by £500k budget for agency staff. Budget to be re-aligned.	-5.1%
Intake and Assessment	2,058	2,190	2,326	136	Overspend of £136k mainly from the use of agency staff to cover permanent posts.	6.2%
Intervention and Planning	3,060	3,727	3,966	239	Overspend of £239k mainly from the use of agency staff to cover permanent posts.	6.4%
Permanence Transitions & Corporate Parenting	3,184	3,442	3,861	419	Overspend of £442k mainly within the Unaccompanied Asylum Seekers (UASC) budget. Money received from Home Office does not cover full costs.	12.2%
Placements	17,470	17,616	17,666	50	There are overspends projected for in Fostering - £354k (includes both in-house and external fostering), £76k Special Guardianship Orders (SGOs). £91k Residence Orders (RO) and £206k Preparation for Independence. The overspend is offset by underspends projected in Residential care of £665k which is due to joint funded placements with Special Education Needs (SEN) and Health.	0.3%
Safeguarding & Quality	1,790	2,125	2,133	8		0.4%
CSC 0-25	2,212	2,262	2,091	(171)	Underspend of £171k in shortbreaks, respite and homecare.	-7.6%
<b>Total</b>	<b>46,481</b>	<b>50,561</b>	<b>50,561</b>	<b>(0)</b>		<b>0.0%</b>

**Commissioning Group**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Finance	740	969	478	(491)	Reduced income	-50.7%
Commercial	1,049	1,069	1,153	84	Expenditure on out of hours call out contract (GDIT)	7.9%
Adults and Health	1,258	1,292	1,270	(22)		-1.7%
Communications	674	686	864	178	Overspend on non-employee costs funding a number of initiatives/projects e.g. Citizen's Panel, Engage Barnet, Survey Monkey and other projects which in previous years were funded from reserves.	25.9%
Commissioning Strategy	441	254	413	159	Additional costs from the use of agency staff while recruiting to vacant posts and cost of permanent establishment.	62.7%
Children & Young People	443	521	533	12		2.4%
Environment	12,049	12,838	12,830	(8)		-0.1%
Growth & Development	175	320	330	10		3.1%
Information Management	880	933	960	27	The forecast overspend is as a result of backfilling staff on secondment.	2.9%
Programme & Resources	810	814	864	51	Programme and resources are currently expected to overspend by £51k. The main pressure relates to expenditure on consultants most of which is being mitigated by underspends in other areas within the service.	6.2%
Strategic Commissioning Board	768	560	560	0		0.0%
<b>Total</b>	<b>19,288</b>	<b>20,256</b>	<b>20,256</b>	<b>0</b>		<b>0.0%</b>

**Street Scene**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Business Improvement	264	275	324	49		17.7%
Green Spaces	4,330	4,422	4,455	33		0.8%
Mortuary	99	99	99	(0)		-0.1%
Waste & Recycling	7,281	6,597	6,647	50	This projected overspend is due to staffing cost pressures, including the use of agency staff.	0.8%
Street Cleansing	3,527	3,661	3,715	54	This projected overspend is due to staffing cost pressures.	1.5%
Street Scene Management	652	658	784	126		19.1%
Trade Waste	(1,930)	(1,921)	(2,101)	(180)		9.3%
Transport	(328)	(246)	(121)	125		-50.9%
<b>Total</b>	<b>13,896</b>	<b>13,545</b>	<b>13,802</b>	<b>257</b>		<b>1.9%</b>

### Parking and Infrastructure

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Highway Inspection/Maintenance	354	366	524	158	Projected overspend is due to reduction in works being commissioned, associated with sign shops and highways maintenance.  Projected overspend is largely due to increased costs within the Special Parking Account, such as staffing and contracts.	43.3%
Parking	(458)	(458)	(403)	55		12.1%
Special Parking Account	(8,052)	(8,032)	(7,940)	92		1.1%
Street Lighting	6,224	6,228	6,260	32		0.5%
<b>Total</b>	<b>(1,933)</b>	<b>(1,896)</b>	<b>(1,559)</b>	<b>337</b>		<b>17.8%</b>

### Registrars Service

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Births Deaths & Marriages	(160)	(160)	(7)	153	Legislative changes since the budget was set have resulted in the demand for ceremonies decreasing significantly. Work is continuing with the service to maximise existing resources and overcome financial constraints.	95.4%
<b>Total</b>	<b>(160)</b>	<b>(160)</b>	<b>(7)</b>	<b>153</b>		<b>95.4%</b>

### Public Health

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Public Health	18,544	18,055	18,055	-		0.0%
<b>Total</b>	<b>18,544</b>	<b>18,055</b>	<b>18,055</b>	<b>-</b>		<b>0.0%</b>

HB Public Law						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
HB Public Law	2,011	2,011	1,997	(14)		-0.7%
<b>Total</b>	<b>2,011</b>	<b>2,011</b>	<b>1,997</b>	<b>(14)</b>		<b>-0.7%</b>

### Housing Needs and Resources

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Housing Needs Resources	4,976	5,560	5,690	130	Sustained temporary accommodation demands, exacerbated by income not matching expenditure levels.	2.3%
<b>Total</b>	<b>4,976</b>	<b>5,560</b>	<b>5,690</b>	<b>130</b>		<b>2.3%</b>

### Regional Enterprise

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
RE Management Fee	77	77	77	0		0.0%
Re Managed Budgets	1,057	1,057	1,057	0		0.0%
<b>Total</b>	<b>1,134</b>	<b>1,134</b>	<b>1,134</b>	<b>0</b>		<b>0.0%</b>

Customer and Support Group						
Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
CSG Managed Budget	4,118	1,224	1,726	501	Repairs and Maintenance on non-civic buildings	40.9%
CSG Management Fee	18,002	20,895	20,895	(0)	Reduced income	0.0%
<b>Total</b>	<b>22,120</b>	<b>22,120</b>	<b>22,621</b>	<b>501</b>		<b>2.3%</b>

### Central Expenses

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Capital Financing	19,260	19,260	19,260	0		0.0%
Car Leasing	2	2	2	0		0.0%
Central Contingency	7,877	428	428	0		0.0%
Corporate Fees & Charges	264	264	202	(62)		-23.4%
Corporate Subscriptions	314	314	149	(166)	General reduction in subscription costs	-52.7%
Early Retirement	3,577	3,577	3,577	0		0.0%
Local Area Agreement	105	105	105	0		0.0%
Levies	19,242	19,242	19,242	0		0.0%
Miscellaneous Finance	740	740	740	0		0.0%
<b>Total</b>	<b>51,381</b>	<b>43,933</b>	<b>43,706</b>	<b>(227)</b>		<b>-0.5%</b>

### Dedicated Schools' Grant

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
Education	(6,622)	(6,662)	(16,958)	(10,296)	Underspend of £9m to be offset against the Early Intervention line (see below). Part of the budget for 3&4 year olds needs to be split between the two areas.	-154.6%
Schools Funding	0	0	(452)	(452)	Remaining underspend in top up funding for maintained and special schools. Projections are based on the current level of commitments. The Children In Care pupil premium grant of £452k is included in this line, whereas the expenditure sits in Education DSG.	-100.0%
Children's Social Care	153	403	403	-		0.0%
Early Intervention & Prevention	6,469	6,259	15,463	9,204	Overspend in the 3&4 year old provision which is offset against the "Education" line (see above).	147.1%

Total	-	-	(1,544)	(1,544)	0.0%
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**Housing Revenue Account**

Description	Variations				Comments	% Variation of revised budget
	Original Budget	Budget V1	Q1 Forecast	Variation		
	£000	£000	£000	£000		
HRA Other Income & Expenditure	(2,167)	(2,167)	(2,331)	(164)	Projected underspend is due to excess budget for business rates.	-7.6%
HRA Regeneration	1,068	1,068	738	(329)	Developer income expected to exceed costs resulting in a surplus position.	-30.9%
HRA Surplus/Deficit for the year	1,246	1,246	1,246	0		0.0%
Interest on Balances	(147)	(147)	(147)	-		0.0%
<b>Total</b>	<b>0</b>	<b>0</b>	<b>(493)</b>	<b>(493)</b>		<b>0.0%</b>